



SALZBURG SEMINAR

PRESIDENT'S REPORT

2004

Global Perspectives

*The Salzburg Seminar, established in 1947,
is an international, nonpartisan, educational
organization dedicated to the recognition and
development of tomorrow's leaders.*

*As an American institution devoted to
international issues, the Salzburg Seminar
brings together individuals from all parts of the
world, primarily at its historic facilities
in Salzburg, Austria, to explore topics of global
importance through intense dialogue
and the open exchange of ideas.*

FOR MORE INFORMATION

Information and materials about the Salzburg Seminar are available at the Seminar's offices listed below and on the Internet at **www.salzburgseminar.org**. Session descriptions and Faculty listings are updated regularly. Inquiries about the Salzburg Seminar may be directed by email to **info@salzburgseminar.org**.

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*This report is dedicated to
the memory of*

ANTONIE T. KNOPPERS,
Life Member
of the Salzburg Seminar
Board of Directors,
1968–2003,
and Chair of the Board,
1975–1984.

CONTENTS



About the Salzburg Seminar
2

Letters from the President and the Chair
4

2003 in Review
6

Conference Center
16

2004 Calendar
18

Global Network
20

Board of Directors
22

Recognition of Our Supporters
24

Salzburg Seminar Staff
inside back cover



ABOUT THE SALZBURG SEMINAR

In its 57-year history, the Salzburg Seminar has grown and changed, but its mission remains the same: a deep commitment to promoting reconciliation and tolerance amongst the world's peoples by bringing emerging leaders into dialogue with each other.



In July of 1947, 111 young people from Europe and the United States arrived at the Schloss Leopoldskron for a six-week session on American studies. Across Europe, whole cities lay in rubble. Salzburg was a military zone under the control of the United States Army. Food was scarce. The once magnificent rococo palace had been expropriated and then abandoned by the Nazis, entire banks of windows blasted out in Allied bombing. The young people and Faculty slept on a motley assortment of cots scavenged from the Red Cross and army surplus and ate at makeshift tables. Former Resistance fighters, *Wehrmacht* officers, survivors of death camps and brutal interrogations, POWs, émigrés, and exiles were now gathered to discuss the history, political science, economics, sociology, and literature of America. It was, as inaugural Faculty member Margaret Mead put it, an “experiment designed in hope and faith.” Both were sorely needed. In his keynote address, the great scholar F. O. Matthiessen invited these erstwhile enemies to live and learn together on this “island of peace in a storm-tossed sea” and to “enact anew the chief function of culture and humanism, to bring man again into communication with man.”

Today the rococo splendor of the Schloss Leopoldskron has been restored. Thanks to a major renovation campaign, the Schloss and the adjacent Meierhof now house a state-of-the-art meeting facility, complete with lecture halls, seminar rooms, library, reading rooms, computer facilities, modern office space, dining hall, and living areas. Since that first summer, the Seminar has



hosted over 24,000 participants from 156 countries. The focus on American studies has expanded to global perspectives on law, international relations, economics, development, arts and culture, the media, education, healthcare, and a variety of social concerns.

In its 57-year history, the Salzburg Seminar has grown and changed, but its mission remains the same: a deep commitment to promoting reconciliation and tolerance amongst the world's peoples by bringing emerging leaders into dialogue with each other. And as in 1947, the primary means of carrying out this mission is the seminar: a place for intellectual vitality, the free exchange of ideas, and intense debate in an environment that respects difference and promotes understanding.

Most sessions meet for one week, led by world-renowned Faculty, who, like Mead, Matthiessen, and all Faculty since then, still donate their time and expertise. Mornings are devoted to plenary lecture and discussion; afternoons to small working groups. Fellows also participate in panel discussions and can make informal presentations on their own work. Most sessions are attended by 55 to 60 Fellows, selected not only from diverse countries but from different cultures, professions, and disciplines. The Seminar seeks midcareer professionals who demonstrate leadership potential and show exceptional promise in their chosen fields. They leave with new insights and broadened outlooks, new approaches to problem solving, and lasting networks of like-minded

colleagues from around the globe—inspired and energized to create change.

Other sessions follow much the same format but convene senior-level participants, who are invited to the Seminar to address a particular issue in their area of expertise. In 1994, the Seminar created the American Studies Center, which convenes sessions in American studies with an additional focus on pedagogy. Since 1994, the Schloss Leopoldskron Conference Center has provided services to organizations whose goals are consonant with those of the Seminar.

In 2004, the Seminar is launching two new initiatives: the International Study Program brings students and faculty from American campuses to Salzburg to study issues of global citizenship; educational study tours of Salzburg provide a cultural and historical exploration of the city and its environs for travelers of all ages.

New programs, updated and expanded facilities, new session topics, new regions of the earth brought into the global network of Fellows, new and emerging geopolitical realities that will themselves determine the Seminar's direction in the many years to come, but the mission remains true to the original intent. In the words of cofounder Clemens Heller, "There is a whole new conversation going on. . . . I think the need for a seminar which expresses this mutual curiosity, this mutual dialogue, this feeling of joint responsibility is as urgent today as it ever was. . . . Let it go on."

LETTER FROM THE PRESIDENT

In late 1991, when I became president of the Salzburg Seminar, it was clear we were nearing the end of a century of bloodshed and brutality such as the world had scarcely known. And—with the collapse of the Berlin wall only two years earlier and the sudden and sweeping changes throughout the former Soviet Union—it seemed possible that we might be entering a new era of peace and cooperation, one in which there might be less need for the Seminar and its work of building international understanding, tolerance, and reconciliation.

I was wrong. World events soon supplied the corrective to my optimism. New struggles surged onto the international stage, new conflicts arose, and old wounds erupted, and it became clear that in this “new world order” the work of the Seminar was as indispensable as in the old. And, lest anyone was still wondering, the events of September 2001 showed us that we are very much in an as yet uncharted era of conflict, instability, distrust, chaos, change, and hope.

I am absolutely convinced that in today’s world the Salzburg Seminar is just as necessary as it has ever been.

More than anything else, the Salzburg Seminar is a forum for dialogue across

differences: a place where individuals engage each other in issues of mutual concern, a place where minds are changed and hearts are opened, a place where people from different places don’t just talk; they listen—to each other, to themselves, to new ideas and possibilities. Members of groups who cannot seem to talk to each other in their day-to-day context come here,

meet as individuals, and the walls come down, at least for a time. And I do not mean they all start to agree. Most Fellows seem to benefit greatly from the intensity of their disagreements and the discussions that grow from those disagreements. We say at the beginning of every session that we want Faculty and Fellows to be hard on ideas but easy on each other. And they are.

Part of what enables this free exchange of ideas is the Seminar’s mix of Old World elegance and American informality. Schloss Leopoldskron itself, our prince archbishop’s palace, is as distinctive a meeting place as any anywhere. Yet, for all its grandness, it is



Salzburg Seminar President Olin Robison converses with Board member Rita Süssmuth and Mavis Badawi, whose husband Imam Zaki Badawi was on the Faculty of Session 409.

an exceptionally comfortable place. And it is a safe place; a neutral place. It is a place where people can talk freely; something that is enhanced by our habits of American informality. Titles are left behind. Fellows and Faculty are quickly on a first-name basis. The point may seem trivial, but it is at the heart of what makes us truly a very special seminar. What generates excitement isn't hierarchy or rank or titles. It is this unusual combination of splendor, safety, and informality; the exchange of ideas; and the connections these leaders—present and future—make with kindred spirits from around the globe.

That's how it happens. Over and over again. People come from all over. Minds meet. Ideas clash and flow and come together. Fellow after Fellow comes away saying, "If peace is possible at the Leopoldskron, then peace should be possible in other parts of the world."

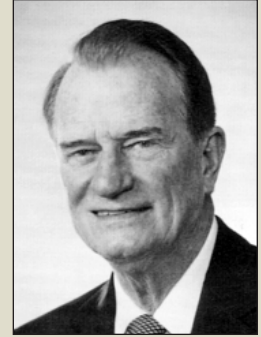
We are not a think tank or a policy institute, at least not in the conventional sense. We are an educational organization: our mission has always been and remains the individual. We want those who come here to take what they have learned—which is as likely to be about the mode of exchange as the content of the session itself—and go out and create a better future for us all.

And, my colleagues and I are happy to report, that is what we believe happens here.



LETTER FROM THE CHAIR

It is a pleasure to join with Salzburg Seminar President Olin Robison in presenting to you the *2004 President's Report*. We had a very successful year in 2003, and this report provides information about our many programs and activities at our splendid facilities in Salzburg, and also at special events in numerous cities across Europe, including Oslo and Moscow.



The Seminar could not do what it does without the generosity of the many organizations and individuals who support us. Primary among them are those who serve as our Faculty. Since 1947, all Faculty members have donated their time and expertise. This generosity of intellect and spirit is a gift of immeasurable value, and I extend the gratitude of the Board of Directors to all those, past and present, who have served the Seminar in this way.

I would also like to add a special word of thanks and appreciation to the Seminar's dedicated staff. Many of them have now served this organization for more than a decade, and we benefit tremendously by such deep and sustained commitment.

Finally, our contributors, both large and small, make the Seminar's work possible. As a completely independent, nonprofit institution, we rely on our alumni and friends around the world who believe in the "Salzburg experience." I especially wish to acknowledge the ongoing support of the W.K. Kellogg Foundation, which remains the Seminar's largest benefactor and partner.



2003 IN REVIEW



In 2003, the Salzburg Seminar brought together 1,184 participants from 109 countries in a variety of seminars, symposia, and regional activities. The Universities Project, which held its first symposium in 1997, concluded with its 24th symposium in March; its work will continue with the Russian Higher Education Program, which held its first two symposia in Moscow and Salzburg, and with the Visiting Advisors Program. The multiyear series Sustainability, Education, and the Management of Change in the Tropics held its fifth and concluding symposium in Oslo. The

Seminar celebrated the 50th anniversary of its sessions on law and legal institutions.

The year 2003 also saw the launching of three new lectureships: the **Jacques Delors Lecture on the State of the European Union**, delivered by former Austrian Chancellor Franz Vranitzky in conjunction with the Common Interest Forum; the **Ithiel de Sola Pool Lecture on the Impact of Communications and Technology on Society**, delivered by José María Figueres, chair of the UN ICT Task Force and former president of Costa Rica, in conjunction with session ASC 32 on digital inclusion; and the **Clemens Heller Lecture on Culture and Public Policy**, delivered by Barbican Centre Managing Director John Tusa at the Seminar's June Board of Directors meeting in Salzburg.

6

FETZER INSTITUTE/SALZBURG SEMINAR LEADERSHIP PROJECT

Private Reflection and Public Life: Leadership from Within

February 1–6

Larry Yarbrough (Chair)

Tillinghast Professor of Religion and
Chair, Department of Religion,
Middlebury College

Clayton Lillienfeldt

Fellow, National Endowment for
Democracy, International Forum for
Democratic Studies, Washington, DC

David Sluyter

Senior Advisor to the President and to
the Board of Trustees, Fetzer Institute,
Michigan

This fourth and final session in the Leadership Project series examined the moral, ethical, and spiritual aspects of leadership for those in public service. The 16 participants—from countries including Guatemala, Bosnia and Herzegovina, the United States, Ghana, and the Netherlands—engaged in a series of discussions and activities, as they reflected on their own journeys as

leaders and explored aspects of good leadership across cultures.

This project was supported in part by the Fetzer Institute.

“I have never thought about the question, ‘Why lead?’ so thoroughly before. It is a question I will ask myself again and again. Attendance at this session comes at a time when I am contemplating whether to step up or back from public life. I was able to learn ways of processing my decision-making from our discussions.”

— Fellow, Jamaica



Fetzer participants Madeleine Kunin and Walter Fluker

SESSION 406

The Role of NGOs in the Health of Communities: Creative Partnerships

February 26–March 5

Faculty

Robert F. Ashcraft (Co-Chair)

Director, Center for Nonprofit Leadership and Management, and Associate Professor, Arizona State University

Noeleen Heyzer (Co-Chair)

Executive Director, United Nations Development Fund for Women



Noeleen Heyzer

Kaytura Felix Aaron

Senior Advisor for Minority Health, Agency for Healthcare Research and Quality, United States Department of Health and Human Services

Carmen Barroso

Director, Population and Reproductive Health Area, John D. and Catherine T. MacArthur Foundation

Margaret Masenda Simbi

Director, Development Associates, Zimbabwe



Margaret Masenda Simbi

William Mwengee

Regional Medical Officer, Ministry of Health, Tanga Region, Tanzania

Igor Ovtchinnikov

Deputy Director, Golubka Training Center; Founder and Board Member, InterTraining, Moscow

Sixty Fellows from 32 countries—the greatest proportion being from Africa—met to grapple with the many and varied challenges of creating successful partnerships. Throughout the session, Faculty and Fellows shared experiences and generated new ideas for creative partnerships that would improve the health of their communities. A number of the participants continue to work on creating a new network for global exchange of information related to HIV/AIDS. While primarily from the NGO sector, participants also came from the ranks of business, government, education, and research.

Session 406 was made possible by a generous grant from the W.K. Kellogg Foundation.

“During this seminar I reflected with sadness that in our world of immense technology and globalization, crucial issues regarding the health of communities, such as clean water or immunization, remain unresolved in so many countries. And yet there is hope if the fellows attending this seminar are representative of leaders in civil society worldwide. There was so much understanding, commitment, and knowledge present that there must be a solution in our hands.”

— Fellow, South Africa



Fellows continue their discussion during lunch.

UNIVERSITIES PROJECT 24TH SYMPOSIUM

Similarities, Differences, and Points of Convergence: Transatlantic Perspectives on Higher Education

March 12–16

Olin Robison (Chair)

President, Salzburg Seminar

The 24th and concluding symposium of the Universities Project convened 44 participants from 19 countries in Eastern and Western Europe and the United States.

Launched with a January plenary convocation in 1997, the Universities Project was designed to assist institutions of higher education in Eastern Europe and Russia as those countries navigated the challenges and transitions of the post-Soviet era and to foster a renewal of communication between universities from Vladivostok to Los Angeles. More than 800 individuals representing 300 institutions and universities from 50 countries participated over the Project's six years. The *Universities Project Final Report*, published in the spring of 2003, includes numerous articles by UP participants, documenting outcomes of the Project.

The UP's work will continue through the Visiting Advisors Program, the Russian Higher Education Program (newly launched in 2003), and through the nascent Higher Education Forum.

The Universities Project was made possible by a generous grant from the William and Flora Hewlett Foundation.

2003 IN REVIEW

VISITING ADVISORS PROGRAM

The Visiting Advisors Program sends consulting teams of senior-level administrators and experts in higher education from North America and Europe to host universities in the Russian Federation and in Central and Eastern Europe. The host university, which itself initiates the visit, also defines the agenda and undertakes a rigorous self-analysis prior to the visiting team's arrival. Since the VAP's inception in 1998, 61 visits have taken place, and nearly 200 senior university administrators and experts in higher education have participated as VAP team members.

Eleven VAP site-visits took place in 2003. The first, in March at the University of Nis, in Serbia and Montenegro, was followed by successive visits to

University of Rijeka, Croatia

International Independent
Ecological-Politological
University, Russian Federation

St. Petersburg Electrotechnical
University

Matej Bel University, Slovak
Republic

Academia Istropolitana Nova,
Slovak Republic

Taganrog State University of Radio
Engineering, Russian Federation

Kaliningrad State University,
Russian Federation

University of Wroclaw, Poland

Belarusian State Medical
University

Kazan State Technological
University, Russian Federation

The Visiting Advisors Program was supported in 2003 by generous grants from the W.K. Kellogg Foundation and the Carnegie Corporation of New York.



Frank Sesno and Yasser Thabet

SESSION 407

Professional Responsibility in the News Media

March 19–26

Faculty

Robert Giles (Chair)

Curator, the Nieman Foundation for Journalism, Harvard University

Jay Harris

Founding Director, Center for the Study of Journalism and Democracy, and Wallis Annenberg Chair in



Jay Harris

Journalism and Communication,
University of Southern California

Govin Reddy

Professor and Director, Sol Plaatje Media Leadership Institute, Rhodes University, South Africa

Frank Sesno

Professor of Public Policy and Communication, George Mason University, Virginia; former Washington Bureau Chief and Anchor, CNN

Yasser Thabet

Broadcast Editor, Al-Jazeera Satellite Channel, Qatar

Session 407 explored how journalists can counter attacks on press freedom by establishing standards for ethical and professional behavior.

The 46 Fellows represented a wide range of professional activities from the news media—including print journalists, broadcast editors, legal experts, government officials, and academics—and came from 26 countries. Faculty presentations included the annual **Henry Brandon Memorial Lecture**, delivered by Jay Harris.

Faculty and Fellows responded to the war in Iraq, which broke out the first full day of the session, by using it as a case study in journalistic practice, watching and critiquing BBC and CNN coverage. Faculty members Thabet and Sesno also held daily 10-minute conversations on news coverage of the war, which were then posted to the Seminar's Web site.

SESSION 408/ASC 31

Contemporary American Literature: Cultural Diversity and Aesthetic Continuities

April 2–9

Faculty

Emory Elliott (Chair)

Director, Center for Ideas and Society, and Distinguished Professor of English, University of California, Riverside

Marc Chénétier

Professor of American Literature, University of Paris VII–Denis Diderot

Mae Henderson

Literary Critic; Professor of English, University of North Carolina, Chapel Hill

Shirley Geok-lin Lim

Fiction Writer and Poet; Professor of English, University of California, Santa Barbara



Shirley Geok-lin Lim

Helena Maria Viramontes

Fiction Writer and Poet; Associate Professor, Creative Writing Program, Cornell University

Fifty-eight scholars and writers from 28 countries gathered in Salzburg to discuss themes of multicultural identity in recent American literature. This session was the latest in a series of American studies sessions organized by the Salzburg Seminar since the creation of the American Studies Center in 1994. Throughout the week the tension between aesthetic and social considerations prompted lively debate. Among the highlights of the session was an evening of readings by Fellows and Faculty from their own works.

Session 408/ASC 31 was made possible by a generous grant from an anonymous donor.

"I have learned so many things, faced different critical perspectives, and gotten to know other experiences and life stories. I emerge from Session 408 being fuller, more aware of my own assumptions and values."

— Fellow, Italy

**FREEMAN FOUNDATION
SYMPOSIUM**

**East Asia—the United States: A
Search for Common Values**

June 1–6

Olin Robison (Co-Convenor)
President, Salzburg Seminar

Ronald Takaki (Co-Convenor)
Professor of Ethnic Studies,
University of California, Berkeley

The sixth Freeman Foundation Symposium brought together 27 Fellows from the United States and East and Southeast Asia to examine the many ways in which culture shapes story. Fellows looked at differing perceptions about



Freeman Fellows pose for the traditional group photo.

values, the role of the media, the rule of law, issues of national identity, and globalization. Created to forge closer ties between Salzburg alumni from American and Asian universities, since its inception in 1998 the Freeman series has brought together 179 Fellows from the United States, China, Hong Kong, Indonesia, Viet Nam, Thailand, Singapore, the Philippines, South Korea, Japan, Taiwan, and Malaysia.

This session was made possible by a generous grant from the Freeman Foundation.

"I am a specialist in African American literature and I have rarely studied Asia, even its simple geography, in spite of the fact that three-fifths of the world's people live there. Despite my critical sensibility toward my American heritage, born out of the suffering of my ancestors who were slaves, I too have indulged in the incalculable arrogance that is misperceiving and ignoring the fullness of the modern globe."

— Fellow, United States

"The walls of fear, insecurity, ignorance, and prejudice have been replaced by the sense of coming together to accept each other's humanity, individuality, and culture."

— Fellow, Thailand

SESSION 409

**Migration, Race, and Ethnicity
in Europe**

June 17–24

Faculty

Dominique Moïsi (Chair)

Deputy Director, Institut français des relations internationales; Editor-in-Chief, *Politique étrangère*

M. A. Zaki Badawi

Principal, Muslim College, London;
Chairman, Imams and Mosques
Council, United Kingdom

Michael Cox

Professor of International Relations,
London School of Economics

Bertel Haarder

Minister for Refugees, Immigration,
and Integration; former Minister for
European Affairs, Copenhagen

Jan Jarab

Commissioner for Human Rights,
Prague

Kemal Kirisci

Director, European Studies Center,
and Jean Monnet Chair in European
Integration, Bogaziçi University,
Istanbul

Rita Süßmuth

Member and former President,
Bundestag, Berlin



*Rita Süßmuth, Tim Ryback, and
Dominique Moïsi*

Convened less than a year before the European Union's slated expansion in 2004, Session 409 offered a much-needed opportunity to address issues of cultural change, public policy, and European identity in the face of changing

2003 IN REVIEW

demographics. The 50 Fellows came from 28 countries and from a wide diversity of backgrounds. Working groups assessed the session's complex web of issues from their various legal, cultural, political, and economic perspectives. Throughout the week Faculty and Fellows delved into the linguistic complexities surrounding the very terms of the debate.

"I learned more in one week than I would have learned in weeks, and even months, spent in the library. I am leaving with more questions and ideas than I brought, yet the questions will guide and inspire my intellectual endeavors for years to come."

— Fellow, Bulgaria

SESSION 410

Capitalizing on Our Differences: Leadership Across Cultural Boundaries and Geographic Borders in a Global Society

July 2–9

Faculty

Kumi Naidoo (Co-Chair)

Secretary General and Chief Executive Officer, CIVICUS: World Alliance for Citizen Participation; Johannesburg and Washington, DC



Kumi Naidoo

Freddie Webb-Petett (Co-Chair)

Coordinator, Mid South Delta Initiative, W.K. Kellogg Foundation, Michigan

Krzysztof Czyzewski

Founder and President, Borderland Foundation, Poland

Lynn Huntley

President, Southern Education Foundation, Atlanta

Amani Kandil

Executive Director, Arab Network for NGOs, Cairo



Amani Kandil

Stewart Kwoh

President and Executive Director, Asian Pacific American Legal Center, Los Angeles

Emily Gantz McKay

Founder and President, Mosaica: The Center for Nonprofit Development and Pluralism, Washington, DC

Claire Nelson

Operations Officer, Inter-American Development Bank; Founder and President, Institute of Caribbean Studies, Washington, DC

Recent world events underscore the need for leaders from all walks of life to adopt ways of thinking and operating that capitalize on difference, rather than dismissing or exploiting it. Session 410 convened 62 Fellows from 27 countries to explore various challenges to leadership against this backdrop of globalization. The week's investigations were

greatly enriched by Fellow presentations on such topics as the role of storytelling in creating community, the education of indigenous peoples, and a question and answer session on Palestine.

Fellows and Faculty were also featured in the Mainstream Media Project's four-part radio program, "Leadership Across Boundaries."

Session 410 was made possible by a generous grant from the W.K. Kellogg Foundation.

"Providing this kind of opportunity, to gather together people with different backgrounds in every sphere around the world, is the first and maybe the main step toward peace and humanity in the world."

— Fellow, Iran

SESSION 411

The Cultural, Civic, and Economic Purposes of Higher Education

July 12–19

Faculty

C. Peter Magrath (Chair)

President, National Association of State Universities and Land-Grant Colleges, Washington, DC

Molly Broad

President, University of North Carolina, Chapel Hill

Gaston Caperton

President, College Board, New York

Brenda Gourley

Vice Chancellor, Open University, Milton Keynes, United Kingdom

Eduardo Marçal Grilo

Member, Board of Trustees, Calouste Gulbenkian Foundation, Lisbon

Jairam Reddy
Senior Research Fellow, Human
Sciences Research Council,
South Africa

Chia-Wei Woo
President Emeritus and Founding
President, Hong Kong University of
Science and Technology



Chia-Wei Woo

Does the university exist as an engine of economic growth, a promoter of civic values, or as a preserver of culture? Session 411 brought together concerned members of the higher education community, along with representatives from governments and NGOs, to address these and related questions. The 51 Fellows came from 27 countries.

Among the topics examined were the forces of globalization, the economic implications of higher education in the fields of science and technology, and the role of higher education in creating citizens capable of functioning effectively in a democracy. Fellow presentations included academic freedom, the place of women in higher education in the Middle East, and fundraising (jointly presented by Fellows from Iran, the United States, and Kyrgyzstan).

“Through this session, I came to truly appreciate just how global and international higher education is.”

— Fellow, Canada

COMMON INTEREST FORUM

A Joint Project of the Remarque Institute and the Salzburg Seminar

July 19–23

Tony Judt (Co-Chair)
Director, Remarque Institute, New
York University

Olin Robison (Co-Chair)
President, Salzburg Seminar

The Salzburg Seminar together with New York University’s Remarque Institute convened the Common Interest Forum to address concerns on both sides of the Atlantic over the growing rift in United States–European relations. Twenty-eight participants from 13 countries gathered for open and critical discussion of key issues affecting the political, strategic, economic and cultural relationship between the United States and Europe and to contribute to redefining the common interest.

The inaugural **Jacques Delors Lecture on the State of the European Union** was delivered by Franz Vranitzky, former chancellor of Austria and a Fellow of the Salzburg Seminar’s 1963 session on the American economy.



Olin Robison and Franz Vranitzky

SESSION 412

Social and Economic Dimensions of Human Rights 50th Anniversary of the Salzburg Seminar’s Sessions on Law and Legal Institutions

August 6–13

Faculty

Lloyd Cutler (Co-Chair)
Senior Counsel, Wilmer, Cutler &
Pickering; former Counsel to United
States Presidents Carter and Clinton,
Washington, DC

Richard Goldstone (Co-Chair)
Justice, Constitutional Court of South
Africa; former Chief Prosecutor,
International War Crimes Tribunal for
the Former Yugoslavia and Rwanda



Richard Goldstone

Herman Schwartz (Co-Chair)
Professor of Law, Washington
College of Law, American University

Elazar Barkan
Professor of Cultural Studies and
History, Claremont Graduate
University, Los Angeles

Asbjorn Eide
Senior Fellow, Norwegian Centre for
Human Rights, University of Oslo

Jonathan F. Fanton
Chairman of the Board, Human
Rights Watch; President, John D. and
Catherine T. MacArthur Foundation

Wiktór Osiatynski
Professor, Central European
University, Budapest

Nancy Rubin
former United States Representative
to the United Nations Commission on
Human Rights

2003 IN REVIEW

Ko-Yung Tung

former Vice President and General Counsel, World Bank

Social and Economic Dimensions of Human Rights marked the 50th anniversary of the Salzburg Seminar's sessions on law and legal institutions, the longest-running academic program at the Salzburg Seminar. To date, more than 2,500 lawyers, judges, and legal experts have participated in Seminar law sessions—including 11 members of the US Supreme Court—exploring issues as diverse as constitutional reform, corporate law, international law, and human rights.

The fourth in an ongoing series on legal aspects of human rights, Session 412 looked at judicial enforcement and other mechanisms affecting social and economic conditions, and the relation of such implementation to fundamental concepts of human dignity and democracy. The 54 Fellows from North America, Africa, Europe, Asia, the Middle East, and Latin America grappled with notions of rights-based entitlement to healthcare, food, and shelter, as well as gender-based human rights issues.

Immediately following Session 412, the Legal Alumni Web of the Salzburg Seminar held its annual gathering, August 14–17 at the Schloss. This fourth LAWSS symposium, "Trade and Finance Law in a Global World," featured keynote speaker Peter Eigen, chairman of Transparency International. Other speakers included Elizabeth Joyce of the UN Global Programme Against Money Laundering, London barrister Michael Patchett-Joyce, and Nico Plasier, projects director, Ministry of Foreign Affairs, the Hague.

"This world needs better cooperation, tolerance, and exchange of ideas—and the Salzburg Seminar has provided that."

— Fellow, Ghana

SALZBURG SEMINAR/EARTH UNIVERSITY SYMPOSIUM

Sustainability, Education, and the Management of Change in the Tropics *Oslo, Norway*

September 2–5

Olin Robison (Co-Chair)

President, Salzburg Seminar

José Zaglul (Co-Chair)

President, EARTH University

The year 2003 saw the culmination of the five-part series Sustainability, Education, and the Management of Change in the Tropics (SEMCIT), co-sponsored by EARTH University (Escuela de Agricultura de la Region Tropical Humeda) and the Salzburg Seminar in collaboration with the Center for International Environment and Development Studies at the Agricultural University of Norway. SEMCIT was initiated to address the need for a new kind of training for agricultural and natural-resource-management specialists, one that would help create proactive leaders committed to sustainable development and the rural poor.

In the four years since the opening session at the Schloss Leopoldskron, the series has brought together nearly 250 people from over 60 countries and some 170 institutions in Africa, Asia, Latin America, Europe, North America, and the Middle East. While the majority of participants have been from higher education, participants have also come from business, NGOs, the government sector, and others. Farmers, entrepreneurs, natural resource consultants, advocates for women and indigenous peoples have all joined this growing network for change. For more information visit www.changetropics.org.

The Sustainability, Education, and the Management of Change in the Tropics series was made possible by generous support from the Norwegian Agency for Development Cooperation and additional assistance from the W.K. Kellogg Foundation.

"If you are planning for a week, plant rice. If you are planning for a decade, plant trees. If you are planning for a lifetime, educate people."

— Hilde Frafjord Johnson, Minister of International Development, Norway,
from a Chinese proverb

ASC 32

Digital Inclusion: Confronting the Information Gap

September 3–10

Faculty

Shahram Amiri (Co-Chair)

President and Chief Executive Officer, Institute for the Study of Digital Inclusion, Stetson University, Florida

Ron Clifton (Co-Chair)

Director, Stetson University Center, and Associate Vice President, Stetson University, Florida

Sherri Bealkowski

General Manager, Education Solutions Group, Microsoft Corporation, Redmond, Washington



Sherri Bealkowski

Bill Edwards

Director, Office of the e-Envoy, Cabinet Office of the Prime Minister, London

Roselyn Payne Epps

Senior Program Advisor, Women's Health Institute; Professor Emerita, Howard University, Washington, DC

Nii Narku Quaynor

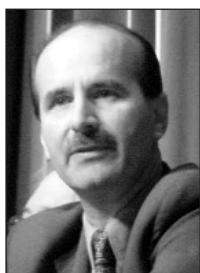
Chairman and Chief Executive Officer, Network Computer Systems Limited; Chairman, OAU Internet Task Force, Ghana

Wallace J. Taylor

Senior Research Fellow, COIN Internet
Academy, Central Queensland
University

With only 6 percent of the world's population connected to the Internet, the digital divide is truly a chasm. While not itself the answer to the pressing needs of developing communities, information and communications technology (ICT) nevertheless has the potential to help facilitate solutions and act as a force to lessen the socioeconomic divides between regions, nations, and cultures. This session brought together 52 Fellows from 30 countries to review ICT progress and promote best practices among individuals and organizations dedicated to digital inclusion.

Discussion throughout the week looked at ways to increase access through sustainable models, the challenges and solutions of working with local culture, ways for business to spur ICT development, and the role of governments in ensuring access. In conjunction with this session José María Figueres, chair of the UN ICT Task Force and former president of Costa Rica, delivered the inaugural Ithiel de Sola Pool Lecture on the Impact of Communications and Technology on Society.



José María Figueres

"After engaging with 50 new colleagues from around the globe in the most beautiful and intellectually stimulating setting I could possibly imagine, and exploring topics of critical importance and significance to the future of our world, I returned home realizing that the planet felt smaller but my universe of ideas became larger."

—Sherri Bealkowski,
Microsoft Corporation

**Cultural Institutions in
Transition: Making the Case
for Culture**

October 3–7

Thirty-one participants gathered to address approaches to long-term development in the cultural sector, tools for adaptive leadership, and strategies for cultural advocacy in Russia, as its cultural institutions confront the deep political, economic, and social changes of the post-Soviet era. Representatives from such organizations as the Hermitage, the Peter the Great Museum of Anthropology and Ethnography of the Russian Academy of Sciences, the Tsarkoe Selo State Museum, the Krasnoyarsk Museum Centre, the Moscow Dance Agency and Festival, and the Bolshoi Theatre, along with others from Russian government ministries and universities, met for five days with their counterparts from Western Europe.

This session was made possible by a generous grant from the J. Paul Getty Trust and with additional assistance from the Arts and Culture Network of the Open Society Institute.

**RUSSIAN HIGHER
EDUCATION PROGRAM**

**Russian Universities in a
Global World: Issues and
Challenges of Becoming a Part
of the European Higher
Education Area**
Moscow, Russian Federation

October 7–12

Symposium Leaders

Augustine Gallego

Chancellor, San Diego Community
College District; former Chairman,
American Council on Education

Aleksandr F. Kiselyov

First Vice Minister of Education,
Moscow

C. Peter Magrath

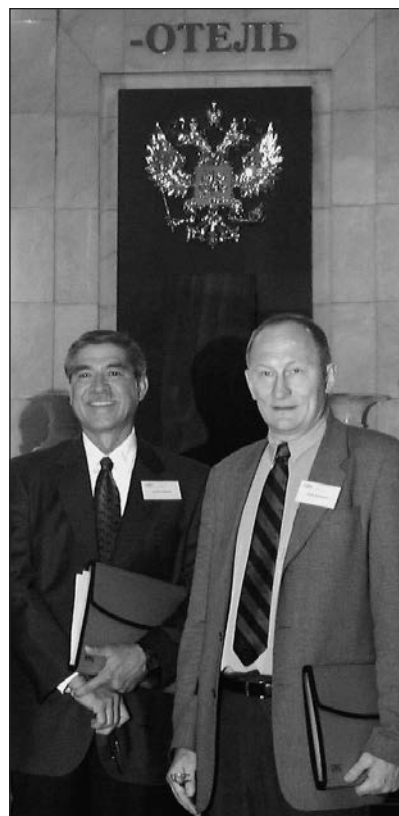
President, National Association of
State Universities and Land-Grant
Colleges, Washington, DC

Olin Robison

President, Salzburg Seminar

Fifty-five higher-education leaders from Russia, Europe, and North America convened in Moscow for the first symposium of the Russian Higher Education Program, a joint venture of the Salzburg Seminar and the Ministry of Education of the Russian Federation. An outgrowth of the Universities Project, the RHEP is designed as a five-year partnership promoting the exchange of knowledge and best practices between the higher education leadership of the Russian Federation and their counterparts from Europe and North America. Two symposia per year will take place in Salzburg and in Russia, bringing together representatives of universities, higher education organizations, governmental structures, and others. The symposia will be complemented by site-visits to selected Russian universities.

Significant support for the Russian Higher Education Program is provided by the Eurasia Foundation, the Flora Family Foundation, the Ford Foundation, the William and Flora Hewlett Foundation, and the Russian Ministry of Education.



*Augustine Gallego and participant
Jaak Aaviksoo*

SESSION 413

Engaging Youth in Community Development

October 22–29

Faculty

Jane Foster (Co-Chair)
former Chief Operating Officer,
CIVICUS: World Alliance for Civic
Participation, Johannesburg

Leon Galindo-Stenutz (Co-Chair)
Founder and Chief Executive Officer,
NetOrganiX, Virginia

Farida Allaghi
Senior Advisor to HRH Prince Talal
Bin Abdulazez Al Saud; President,
Arab Gulf Program for the United
Nations Development Organization



Farida Allaghi

Benjamin Quinto
Executive Director, Global Youth
Action Network, New York

Clara Restrepo
Deputy Director, Entra 21 Program,
International Youth Foundation,
Baltimore

Vicki Saunders
Chief Executive Officer,
Impactation, Toronto

Roosevelt Skerrit
Minister for Education,
Sports, and Youth Affairs,
Dominica



Roosevelt Skerrit

Session 413 examined the many ways youth are actively engaged in promoting social change and the organizations that support them. Participants had the opportunity to share their own experiences; to learn about the work of local, national, and international organizations; and to consider and create new approaches for increased participation in community-development initiatives. As befits a session on youth leadership, approximately one-third of the participants were 30 years old or younger.

Session 413 was made possible by a generous grant from the W.K. Kellogg Foundation.

“The Salzburg Seminar 413 has really put more fire in my bones to continue my work with youth.”

— Fellow, Nigeria

SESSION 414

Environmental Policy and Public Dialogue

November 16–23

Faculty

Thomas Heller (Chair)
Shelton Professor of International
Legal Studies, Stanford Law School,
Stanford University

Jeremy Bird
former Coordinator, United Nations
Environment Programme Dams and
Development Project

Thais Corral
Founder and Executive
Director, Network for
Human Development, Rio
de Janeiro; Vice President,
Women’s Environment and
Development Organization,
New York

Laurence Tubiana
Director, Institute for Sustainable
Development and International
Relations, Paris

Alvaro Umaña
Leader, United Nations Development
Programme Environmentally
Sustainable Development Group

Vo-Tong Xuan
President, Angiang University,
Viet Nam



Vo-Tong Xuan and Fellow Varaporn Punyawadee

Session 414 examined ways to improve dialogue among scientific experts, environmental advocates, corporate leaders, and policymakers as the world struggles to find ways to safeguard environmental quality. Fifty-three Fellows from 31 countries investigated alternative models for promoting better cooperation among those groups and for the development of environmentally responsible public policy.

Session 414 was made possible in part by generous support from the Austrian Federal Ministry of Education, Science, and Culture.

“Session 414 was a dialogue and a direct contact between people from the North and from the South. Such a dialogue clearly shows us that there are more commonalities than differences among all peoples, and that each of us can clearly benefit from the other’s experience.”

— Fellow, Egypt

SESSION 415

Changing Concepts of Security in East Asia

December 3–10

Faculty

James T. Laney (*Co-Chair*)
former Ambassador of the United
States to the Republic of Korea



Lee Hong-Koo

Lee Hong-Koo
(*Co-Chair*)
Chairman, Seoul
Forum for
International
Affairs; former
Prime Minister
of the Republic
of Korea

Harry Harding

Dean and Professor of International
Affairs and Political Science, Elliott
School of International Affairs,
George Washington University

Charles L. Pritchard

Visiting Fellow, Foreign Policy
Studies, Brookings Institution; former
Ambassador to and Special Envoy for
Negotiations with the Democratic
People's Republic of Korea



Charles L. Pritchard

Seiichiro Takagi

Professor, School of International
Politics, Economics, and Business,
Aoyama Gakuin University, Tokyo

Wang Jisi

Director, Institute of American
Studies, Chinese Academy of Social
Sciences; Director, Institute of
International and Strategic Studies,
Central Party School, Communist
Party of China

Yuan Ming
Director,
Institute of
International
Relations, and
Professor of
International
Relations,
Beijing
University



Yuan Ming

Session 415
focused on the new realities of security in East Asia. Fellows took a comprehensive look at the evolving roles of China and the United States, especially China's rise as a new power broker in the region, its current use of "soft diplomacy," as well as its emergence as an economic power. Discussion also focused on the Taiwan Straits challenge and on the in-depth analysis of the North Korean nuclear crisis, including US policy, South Korean and Japanese perceptions and roles, Beijing's more proactive posture, and the current six-party talks. Fifty academics, government officials, journalists, and representatives of private business and NGOs from 22 countries participated as Fellows, with 48 percent coming from East Asia, 10 percent from South and Central Asia, 24 percent from Eastern and Western Europe, and 18 percent from North America.

*"The desire to change society,
improve the living conditions of
people, and the ability to
manifest it into a tangible
reality are essential for the
progress of human society.
The Salzburg Seminar provides
a platform for sharing ideas
and getting to know different
perspectives. Such platforms
are a modern day necessity, and
their presence ensures that the
flow of new ideas shall not
diminish."*

—Fellow, India

RUSSIAN HIGHER EDUCATION PROGRAM

University Strategic Planning in a Context of Regionalization of Russian Higher Education

December 17–21

Symposium Leaders

Aleksandr F. Kiselyov
First Vice Minister of Education,
Moscow

C. Peter Magrath

President, National Association of
State Universities and Land-Grant
Colleges, Washington, DC

Olin Robison

President, Salzburg Seminar

Forty-five leaders from the world of higher education from Russia, Europe, and North America convened for the December symposium in Salzburg. This second symposium in the newly launched Russian Higher Education Program, a joint project of the Salzburg Seminar and the Ministry of Education of the Russian Federation, explored innovative ideas on setting university strategic directions within a regional context and identifying international best practices, with a focus on three principal issues: why strategic planning matters, how to develop a strategic plan, and how to implement and benefit from a strategic plan.

Significant support for the Russian Higher Education Program is provided by the Eurasia Foundation, the Flora Family Foundation, the Ford Foundation, the William and Flora Hewlett Foundation, and the Russian Ministry of Education.

CONFERENCE CENTER

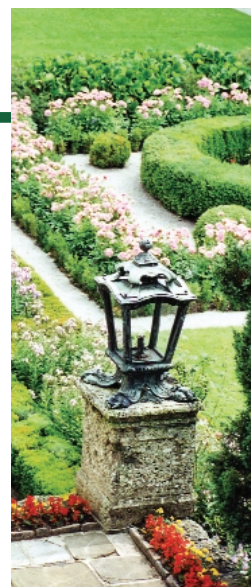
built for a prince archbishop in the mid-18th century, the Schloss Leopoldskron has been home to an early sponsor of Mozart, two enterprising waiters who tried to turn it into a hotel, King Ludwig I of Bavaria, theatre director and impresario Max Reinhardt, and the Salzburg Seminar. When the Seminar is not conducting its own programs, the Schloss, together with the adjacent 17th-century Meierhof, is made available to organizations and individuals that seek a venue with a difference.

In 2003, 15 universities, corporations, and professional organizations, utilized the Schloss Leopoldskron Conference Center for a variety of seminars, conferences, workshops, and meetings. All took advantage of the distinctive facilities of the Salzburg Seminar's home:

- ❖ Multiple seminar and conference rooms equipped with the latest in technology (all have natural daylight)
- ❖ The Schloss Library, which houses more than 10,000 books
- ❖ The Vilar Center in the Meierhof and the Schloss Chinese Room, which offer

a wide range of periodicals and provide quiet places to read and relax

- ❖ The Marble Hall, which can seat up to 140 persons for a formal dinner in a distinctive rococo setting
- ❖ The Venetian Room, which offers a more intimate setting for meals with small groups
- ❖ Guest facilities, including 8 single rooms, 47 double rooms, and 9 Schloss suites



16



A working group meets on the Schloss Terrace.

“I would like to warmly recommend the Salzburg Seminar as a location that is unsurpassed in our experience as a place in which our delegates can learn and develop deep insights. This is not just because of the stunning location and world-class facilities, but also because the quality of the team at the Salzburg Seminar is outstanding.”

Polly Courtice, Director, HRH Prince of Wales's Business and the Environment Programme

- ❖ Seventeen acres of formal grounds, which look out over a quiet lake and provide sweeping views onto the Austrian Alps

For more information visit our Web site at www.schloss-leopoldskron.com or contact us at conferencecoordination@salzburgseminar.org.

IN 2003 CONFERENCE SERVICES WERE PROVIDED TO:

Allianz
 American Council on Education and
 European University Association
 American Austrian Foundation,
 Salzburg Medical Seminars International
 Baylor University
 Brandeis University
 Center for International Legal Studies
 Frauenklinik
 Freie Universität Berlin
 HRH Prince of Wales's Business and the
 Environment Programme
 Infineon Technologies
 Middlebury College
 Salzburg Congress on Urban Planning
 and Development
 Siemens AG Österreich
 Salzburg University
 USB AG



A working group meets in the Venetian Room.



The newly restored Chinese Room provides a venue for small-group discussion.

AMERICAN AUSTRIAN FOUNDATION'S SALZBURG MEDICAL SEMINARS INTERNATIONAL

Since the mid-1990s, the American Austrian Foundation's Salzburg Medical Seminars International have made the Schloss their home. Much like the Salzburg Seminar, Medical Seminars International convenes physicians from Russia, Central and Eastern Europe, and Central Asia together with their colleagues from the United States and Austria, to improve healthcare in former Soviet-bloc countries and foster professionalism and collegiality in the medical community. Medical faculty from the University of Pennsylvania, Cornell, Columbia, and Duke, along with their affiliated hospitals, offer seminars in such areas of medicine as neonatology, internal medicine, public health, and pediatrics. All teach pro bono. Seminars include both lectures and hands-on learning. Since the program's inception, more than 600 faculty members from the United States and Austria have trained 5,311 physicians from more than 30 countries and regions throughout Central and Eastern Europe, Central Asia, and Russia.

2004 CALENDAR

ETHICS IN NEWS REPORTING AND EDITING

February 18–25 (Session 416)

Faculty

Govin Reddy (*Chair*), Professor and Director, Sol Plaatje Media Leadership Institute, Rhodes University, Grahamstown, South Africa

Barkha Dutt, Senior Editor, NDTV 24x7, New Delhi

Helmuth Fellner, Managing Director, Fellner Media AG, Vienna

Philip Lader, Senior Advisor, Morgan Stanley International, London; former Ambassador of the United States to the Court of St. James's

Mark Potts, President, Prestidigitation Consulting, Falls Church, VA; Cofounder, WashingtonPost.com, Washington, DC

Anne Sloman, former Chief Political Advisor, BBC, London

Yasser Thabet, Broadcast Editor, Al-Jazeera Satellite Channel, Doha, Qatar

RUSSIAN HIGHER EDUCATION PROGRAM

Higher Education Governance in Russia and CIS Countries: Assessing the Alternatives

March 20–24

CULTURAL INSTITUTIONS IN TRANSITION: MAKING THE CASE FOR CULTURE

March 24–28

REGIONAL EVENT, HONG KONG

March 25

REGIONAL EVENT, BEIJING

April 6

VISITING ADVISORS PROGRAM Site-Visits in 2004

- ❖ University of Novi Sad, Serbia and Montenegro *March 15–19*
- ❖ Novosibirsk State University, Russian Federation *March 31–April 4*
- ❖ University of Zagreb, Croatia *April 12–16*
- ❖ Kaunas University of Technology, Lithuania *May 3–7*
- ❖ Krasnoyarsk State University, Russian Federation *May 10–14*
- ❖ Vladivostok State University of Economics and Service, Russian Federation *May 15–20*
- ❖ Alexandru Ioan Coza University, Iasi, Romania *May 17–21*
- ❖ National Technical University of Ukraine, Kiev *May 31–June 4*
- ❖ Sochi Branch RUDN, Russian Federation *June 12–17*
- ❖ Minsk State University of Informatics and Radio Electronics, Belarus *July 3–8*

STRENGTHENING DEMOCRACY AND GOVERNANCE: WOMEN AND POLITICAL POWER

April 26–May 3 (Session 417)

Faculty

Kim Campbell (*Co-Chair*), Lecturer in Public Policy, Kennedy School of Government, Harvard University, Cambridge; former Prime Minister of Canada

Inonge Mbikusita-Lewanika (*Co-Chair*), Ambassador of Zambia to the United States, Washington, DC

Anne Gahongayira, Secretary General, Ministry of Gender and Family Promotion, Kigali, Republic of Rwanda

Laura Guzmán Stein, Director, Center for Women's Studies, Department of Social Work and Sociology, University of Costa Rica, San José

John Mathiason, Adjunct Professor of International Relations, Maxwell School of Citizenship and Public Affairs, Syracuse University, New York; former Deputy Director, UN Division for the Advancement of Women

Monica McWilliams, Professor, Women's Studies and Social Policy, University of Ulster; Founder Member and Representative, Northern Ireland Women's Coalition

Melanne Verveer, Chair, Vital Voices Global Partnership, Washington, DC; former Chief of Staff to First Lady of the United States, Hillary Clinton

SCUPAD—SALZBURG CONGRESS ON URBAN PLANNING AND DEVELOPMENT

The Open City: Its Allies and Enemies

May 13–16

REGIONAL EVENT, NEW YORK

May 18

Speakers

Astrid S. Tuminez, Senior Research Associate, US Institute of Peace

Frank G. Wisner, Vice Chairman for External Affairs, American International Group

FREEMAN FOUNDATION SYMPOSIUM

East Asia—the United States: A Search for Common Values

June 1–6

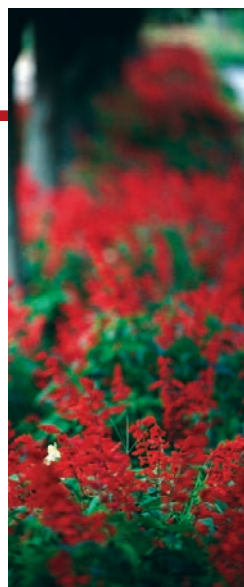
REINVENTING THE WEST: REDEFINING THE TRANSATLANTIC RELATIONSHIP

June 14–21 (Session 418)

Faculty

Jack F. Matlock (*Co-Chair*), Lecturer on Public and International Affairs, Woodrow Wilson School of Public and International Affairs, Princeton University; former Ambassador of the United States to the Soviet Union

Dominique Moïsi (*Co-Chair*), Deputy Director, Institut français des relations internationales; Editor-in-Chief, *Politique étrangère*, Paris



A. Michael Hoffman, Managing Partner, Palamon Capital Partners, LLP, London

Josef Joffe, Publisher-Editor, *Die Zeit*; Contributing Editor, *Time*, Hamburg

Ivan Krastev, Director, Center for Liberal Strategies, Sofia

Kieran Prendergast, Under-Secretary-General for Political Affairs, United Nations, New York

Anne-Marie Slaughter, Dean, Woodrow Wilson School of Public and International Affairs, Princeton University

LAWSS—LEGAL ALUMNI

WEB OF THE SALZBURG SEMINAR European Law and Legal Institutions

July 4–8

Keynote Speakers

Václav Klaus, President, Czech Republic

Klaus Liebscher, Governor, Austrian National Bank, Vienna

CHANGING CONCEPTS OF INTERNATIONAL EDUCATIONAL EXCHANGE AND MOBILITY

July 24–29 (Session 419)

Faculty

Alfred Ebenbauer, Professor and former Rector, University of Vienna; President, Austrian Academic Exchange Service

Patti M. Peterson, Executive Director, Council for International Exchange of Scholars, Washington, DC

GLOBAL ISSUES: ROLES AND RESPONSIBILITIES OF ADULT EDUCATION

August 7–14

Faculty

Peggy Antrobus (*Co-Chair*), Founding Member and former General Coordinator, Development Alternatives with Women for a New Era, Christ Church, Barbados

Bradley Courtenay (*Co-Chair*), Professor, School of Leadership and Lifelong Learning, University of Georgia, Athens



2003 Faculty members Elazar Barkan and Jonathan Fanton

Thais Corral, General Coordinator, Network for Human Development, Rio de Janeiro

Munir Fasheh, Director, Arab Education Forum, Center for Middle Eastern Studies, Harvard University, Cambridge

Muni Figueres, former External Relations Advisor, Inter-American Development Bank, Washington, DC and San José, Costa Rica

Olive Shisana, Executive Director, Social Aspects of HIV/AIDS and Health Research Program, Human Science Research Council, Cape Town

SSASAA—SALZBURG SEMINAR AMERICAN STUDIES ALUMNI ASSOCIATION
America in Our Time

September 2–5

Speakers

Christopher Bigsby, Director, Arthur Miller Center for American Studies, University of East Anglia, Norwich, United Kingdom

Emory Elliott, Director, Center for Ideas and Society, and Distinguished Professor of English, University of California, Riverside

James Horton, Benjamin Banneker Professor of American Studies and History, George Washington University; Director, Afro-American Communities Project, National Museum of American History at the Smithsonian Institution, Washington, DC

Lois Horton, Professor of History, Department of History and Art History, George Mason University, Fairfax, Virginia

TRADE, AID, AND DEVELOPMENT: POLICY TOOLS FOR POVERTY REDUCTION

September 11–18 (Session 420)

Faculty

Thomas Heller (*Chair*), Shelton Professor of International Legal Studies, Stanford Law School, Stanford University, California

Pierre Defraigne, Deputy Director-General, Directorate-General for Trade, European Commission, Brussels

Olav Kjørven, State Secretary for International Development, Royal Norwegian Ministry of Foreign Affairs, Oslo

Ko-Yung Tung, Attorney, O'Melveny & Meyers LLP, New York; former Vice President and General Counsel, World Bank, Washington, DC

MULTICULTURAL HEALTHCARE

September 19–26 (Session 421)

Faculty

Ernest Bates, Chairman and Chief Executive Officer, American Shared Hospital Services, San Francisco

Lowell Levin, Associate Director and Professor Emeritus, WHO/Yale Collaborating Center on Health Promotion, Yale University School of Public Health, New Haven

C. O. Pannenberg, Sector Leader for Health, Nutrition, and Population, Africa Region, World Health Organization, Washington, DC

Henrie Treadwell, Senior Social Scientist, Morehouse School of Medicine, National Center for Primary Care, Atlanta

Erio Ziglio, Head, World Health Organization European Office for Investment for Health and Development, Venice, Italy

NEW INTERNATIONAL STUDY AND STUDY TOUR PROGRAMS

In 2004, the Salzburg Seminar will extend its commitment to international dialogue to two new constituencies, undergraduates and travelers of all ages, through its newly launched International Study Program and educational study tours. Built around the week-long course Global Citizenship: America and the World, the ISP addresses the increasingly critical need for American undergraduates to understand international affairs, recognize cultural values other than their own, view world events from a variety of perspectives, and assume responsibility as world citizens. A companion program for faculty and administrators includes a pedagogical component. For more information go to www.salzburgseminar.org/isp.

Salzburg: A Cultural and Historical Exploration builds upon the Seminar's tradition of academic sessions focused on art and culture and is designed for individuals seeking an educational study tour experience. The week-long program includes a lecture/discussion on contemporary geopolitical affairs and will introduce participants to the art, music, history, and culture of Salzburg and its environs. For more information go to www.salzburgexploration.com.

International Study Program, Sessions in 2004

January 2–10, March 6–13, May 16–22, July 17–24

Educational Study Tours, Sessions in 2004

May 24–31, October 2–9

INSTITUTE FOR HISTORICAL JUSTICE AND RECONCILIATION: A PROJECT OF THE SALZBURG SEMINAR

Early in 2004, the Salzburg Seminar announced the establishment of the Institute for Historical Justice and Reconciliation, a new project seated at the Seminar. Under the directorship of Professor Elazar Barkan of Claremont Graduate University and Seminar Vice President Timothy Ryback, the IHJR seeks to promote reconciliation in societies divided by historical conflicts and human rights abuses. An advisory committee is being formed under the leadership of Richard Goldstone, co-chair of the International Bar Association's Task Force on International Terrorism and former justice of the Constitutional Court of South Africa. Initial funding for the IHJR has been committed by the Lisbet Rausing Trust through the Charities Aid Foundation, the Sigrid Rausing Trust, and the Harry Frank Guggenheim Foundation.

19

LIBRARIES IN THE 21ST CENTURY

October 23–30 (Session 422)

Faculty

Alberta Arthurs (*Co-Chair*), Principal, Arthurs.US; former Director for Arts and Humanities, Rockefeller Foundation, New York

William G. Simpson (*Co-Chair*), Director and University Librarian, John Rylands University Library of Manchester, United Kingdom

Martin Gómez, Executive Director, Friends and Foundation of the San Francisco Public Library

Paul LeClerc, President and Chief Executive Officer, New York Public Library

RUSSIAN HIGHER EDUCATION PROGRAM

Effective University Management Strategies
St. Petersburg

November 20–24

CHINA AND THE GLOBAL ECONOMY

December 9–16 (Session 423)

Faculty

Andrew Sheng (*Co-Chair*), Chairman, Securities and Futures Commission, Hong Kong Special Administrative Region

John L. Holden, President, National Committee on United States–China Relations, New York; former Chairman and General Manager, China Holding Company, Cargill, Inc.

Bo Landin, Chairman, Sweden-China Trade Council; former Chairman, Ericsson, China

Justin Yifu Lin, Director, China Center for Economic Research, Beijing University

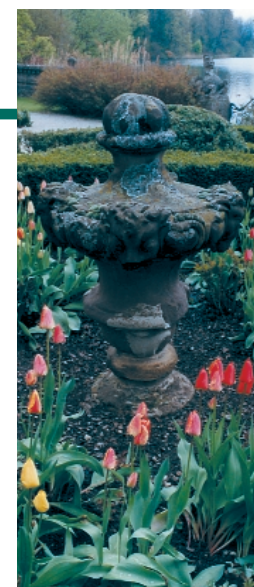
Shao Yibo, Chief Executive Officer, Eachnet.com, Shanghai

GLOBAL NETWORK

The Salzburg Seminar global network of Fellows, Faculty, and symposia participants now numbers more than 24,000 individuals in 156 countries/regions. Seven countries created new alumni associations in 2003—Angola, Bangladesh, Bolivia, China, Colombia, Malaysia, and Tanzania—bringing the number of regional alumni associations to 71. Additionally, four professional alumni associations now link Salzburg participants around the globe:

- ❖ **International Society for Contemporary Literature and Theatre (ISCLT)** encourages the writing and study of literature by sponsoring activities designed to increase understanding through production, criticism, and shared experience.
- ❖ **Legal Alumni Web of the Salzburg Seminar (LAWSS)** fosters contact among alumni who are legal professionals. The 2003 LAWSS symposium, “Trade and Finance Law in a Global World,” convened in August. The 2004 symposium, “European Law and Legal Institutions,” will be held July 4–8.
- ❖ **Salzburg Congress on Urban Planning and Development (SCUPAD)**, founded by Seminar alumni in 1965, operates as an independent, nonprofit organization. The

Country or Region	Alumni
Afghanistan	1
* Albania	30
Algeria	23
* Angola	3
* Argentina	120
* Armenia	33
Australia	84
* Austria	784
Azerbaijan	16
Bahamas	2
Bahrain	15
* Bangladesh	40
Barbados	3
* Belarus	43
* Belgium	347
Belize	1
Benin	2
Bhutan	1
* Bolivia	6
Bosnia and Herzegovina	40
Botswana	10
* Brazil	119
* Bulgaria	290
Burkina Faso	1
Burundi	3
Cambodia	5
Cameroon	11
Canada	118
* Chile	41
* China	241
includes Hong Kong Special Administrative Region	
* Colombia	45
Congo, Democratic Republic of	3
Costa Rica	24
* Croatia	270
Cuba	2
Cyprus	36
* Czech Republic	309
Denmark	392
Dominica	2



Dominican Republic	10
* Ecuador	19
* Egypt	402
El Salvador	2
Eritrea	2
Estonia	90
Ethiopia	25
Fiji	1
* Finland	431
* France	834
Gambia	2
* Georgia	68
* Germany	2043
* Ghana	69
* Greece	230
Guatemala	10
Haiti	4
Honduras	3
* Hungary	341
Iceland	11
* India	364
Indonesia	80
Iran	21
Iraq	3
* Ireland	292
* Israel	459
* Italy	1328
Ivory Coast	7
Jamaica	10
* Japan	131
* Jordan	154
* Kazakhstan	35



Fellows develop lasting ties with colleagues from around the globe.

* Kenya	52	Senegal	18
* Korea, Republic of	63	* Serbia and Montenegro	294
Kuwait	7	Sierra Leone	9
Kyrgyzstan	35	* Singapore	39
Laos	3	* Slovak Republic	105
* Latvia	4	* Slovenia	167
Lebanon	39	Somalia	2
Lesotho	6	* South Africa	219
Liberia	7	* Spain	500
Libya	1	Sri Lanka	44
* Lithuania	83	Saint Vincent and the Grenadines	2
* Luxembourg	33	Stateless	2
* Macedonia FYR	80	Sudan	45
Madagascar	1	Suriname	1
Malawi	7	Swaziland	6
* Malaysia	46	* Sweden	586
Mali	3	* Switzerland	385
* Malta	125	Syria	13
Mauritania	6	Taiwan - China	34
* Mauritius	5	* Tajikistan	43
* Mexico	94	* Tanzania	23
Moldova	14	* Thailand	94
* Mongolia	11	Trinidad and Tobago	15
Morocco	43	* Tunisia	64
Mozambique	2	* Turkey	419
Myanmar	2	Turkmenistan	8
Namibia	4	* Uganda	46
Nepal	21	* Ukraine	119
* Netherlands	973	United Arab Emirates	8
New Zealand	12	United Kingdom	1663
Nicaragua	5	Uruguay	9
* Nigeria	168	USA	3668
* Norway	471	* Uzbekistan	29
Oman	10	* Venezuela	8
* Pakistan	123	* Viet Nam	52
Palestinian Authority	87	Yemen	9
Panama	5	Zambia	9
Paraguay	3	Zimbabwe	60
* Peru	34	Total	24,322
* Philippines	121		
* Poland	561		
* Portugal	186		
Qatar	3		
* Romania	348		
* Russia	497		
Rwanda	3		
Saudi Arabia	31		

* Indicates that an alumni organization exists in the country or region.

2003 SCUPAD Congress, “Renaissance of Our Cities: Conflicting Visions,” convened at the Schloss. The SCUPAD 2004 Congress, “The Open City: Its Allies and Enemies,” will be held May 13–16. For more information go to www.scupad.org.

❖ **Salzburg Seminar American Studies Alumni Association (SSASAA)** is the Seminar’s newest professional alumni association. SSASAA will hold its first symposium, “America in Our Time,” September 2–5, 2004 at the Schloss.

For more information about Salzburg Seminar alumni activities contact:

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Internet: www.salzburgseminar.org/alumni.cfm

Alumni are encouraged to visit the Seminar’s alumni-only Web site at www.salzburgdialogues.net.



The Salzburg Seminar gives Fellows the opportunity to create transregional networks. These Fellows from Africa have met at Session 410, Capitalizing on Our Differences: Leadership Across Cultural Boundaries and Geographic Borders in a Global Society.

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JUNE 2003 BOARD MEETING

The June 2003 Board of Directors meeting in Salzburg celebrated the arts, Schloss Leopoldskron, and former Schloss owner Max Reinhardt. John Tusa, managing director of the Barbican Centre (Europe's largest multi-arts venue), gave the inaugural **Clemens Heller Lecture on Culture and Public Policy**, "Making the Arts Possible."

Board members and their guests were treated to an evening's celebration of Hong Kong, sponsored by the East-West Strategic Development Commission (Estradev) and the Hong Kong Special Administrative Region Government. Secretary of the Hong Kong Civil Service Joseph Wong delivered remarks for the opening of Hong Kong Vision, a photographic portrait of the city of Hong Kong from the works of Belgian photographer Jean-Dominique Burton. Hong Kong Opera Artistic Director and opera star Warren Mok performed selections from Puccini and Lehár in the Great Hall of the Schloss. The evening's events also included a reception in the Schloss's Chinese Room, newly restored through the generosity of Daniel and Sherilyn Fung and Eduard and Louise Pannenburg.

In honor of the 60th anniversary of the death of Max Reinhardt—one of the outstanding theatrical geniuses of the 20th century—the June meeting featured performances from Welcome Msomi's *Umabatha: The Zulu Macbeth* and an adaptation of Shakespeare's classic as directed by Blake Robison of the Clarence Brown Theatre Company, University of Tennessee, Knoxville.



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While these pages are devoted primarily to organizations and individuals that have made monetary contributions, the Seminar benefits year in and year out from the generosity of its Faculty members, none of whom are compensated for their service to our academic programs. During 2003, numerous other individuals volunteered service to the Seminar and to each of them we gratefully express appreciation: members of the Universities Project Advisory Committee, members of the American Studies Advisory Committee, members of the Visiting Advisors Program site-visit teams throughout Eastern Europe and Russia, and alumni leaders in 71 countries.

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“I have learned new things, but the most important lesson I learned is to listen to the ideas of those with whom I disagree. It is not only a humbling experience but an essential one. Let’s keep the conversation going.”

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*"Sometimes
 we are
 fortunate to be
 among people
 who were
 strangers and
 in a short time
 become kindred
 spirits. Such it
 is here."*

— Fellow,
 United States

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